

## MONTE DEI PASCHI DI SIENA BANCA DAL 1472



# 9M and 3Q2010 Results Presentation

#### 9M and 3Q2010 Highlights



Business		000 net new customers in 9M, of which >25,500 in 3Q; c30,000 new ent accounts			
Market	✓ Loan +0.8	Loans:* +6.1% YoY; Total Funding*: +2.4% YoY, with Direct Funding* +0.8% YoY and Indirect Funding* +4.3%			
	✓ Grab	bing market share in all business areas since Dec 09			
	🗸 Net p	orofit in 3Q at €96mln, €357mln in 9M			
P&L	✓ NII* non d	flat QoQ and YoY, with commercial components** +2.1% QoQ and commercial components -8.5% QoQ			
analysis	✓ Costs at lease	Costs*** -3.6% YoY; former FY10 guidance (-3.5%) now expected to be at least -4.5%			
	✓ c€16	mln negative items in 3Q			
	✓ High	value from product companies embedded in the Group:			
The value of diversification	$\checkmark$	Antonveneta: pick up in funding and lending, with strong focus on asset quality			
	$\checkmark$	MPS Capital Services: pick up in revenues and profitability			
	n √	MPS L&F: inflows better than the market with positive impact on profitability			
	$\checkmark$	Consumit: good inflows, with a pick up in revenues			
	$\checkmark$	Bancassurance: improved business mix			
Risk and Capital Management		of credit at 76bps			
Management	✓ Tier impa	Tier 1 at 8.4%, ex Real Estate and Prima Sgr benefit (c35bps); c70bps impact expected from B3 in 2013			

\* Excluding contribution from branches sold to Intesa and Carige and from Ulisse

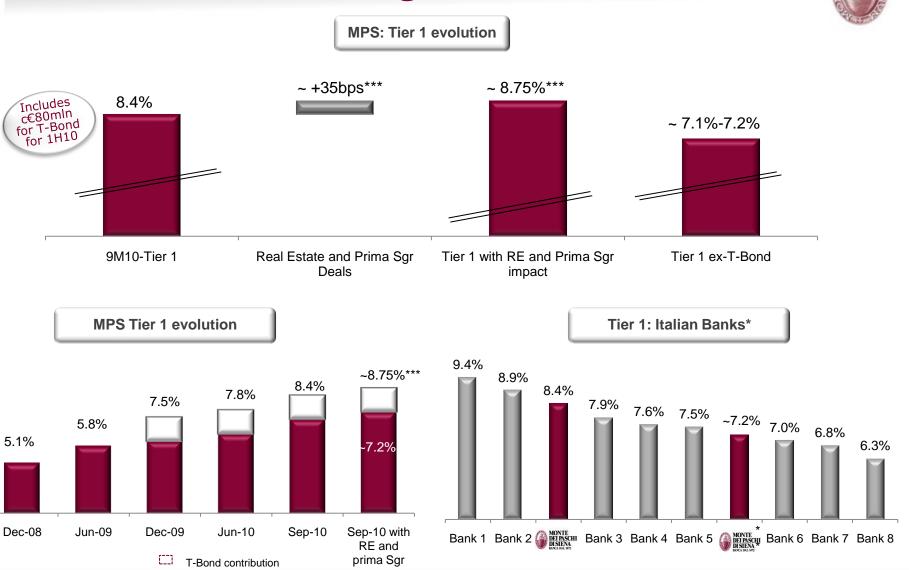
\*\* Lending and Funding components

\*\*\* Excluding contribution from branches sold to Intesa and Carige



9M and 3Q10 P&L (mln €)	3Q10	3Q10/2Q10	3Q10/3Q09	9M10	9M10/9M09
Net Interest Income	906.6	-0.7%	+0.9%	2,691.2	-0.3%
Net Fees	461.2	-4.9%	-1.2%	1,430.1	+2.4%
Basic income	1,367.8	-2.1%	+0.2%	4,121.4	+0.6%
Total Revenues	1,410.2	+3.2%	+2.0%	4,176.7	-1.9%
Operating Costs	-848.1	+3.4%	-3.2%	-2,516.7	-3.6%
Personnel costs	-528.6	+3.6%	-5.3%	-1,588.2	-4.3%
Other admin expenses	-278.6	+4.0%	+0.3%	-805.2	-3.3%
Loan Loss Provisions	-281.5	-0.5%	-19.8%	-871.5	-16.0%
Net Operating Income	272.9	+11.4%	+85.8%	761.9	+31.4%
Taxes	-101.2	-42.9%	+35.5%	-321.6	+19.7%
Gains on Asset Disposal	-2.3	n.m	n.m.	181.9	n.m.
Purchase Price Allocation	-25.8	-12.8%	-23.2%	-83.0	-19.5%
Net income	95.8	-19.4%	+38.2%	356.9	-11.1%

#### 9M Tier 1 at 8.4% excluding contribution from Real Estate and Prima Sgr



\*The Italian Banks include: ISP, BPER, UBI, Creval, UCI, Carige, BAPO, BPM: Figures as at 30/06/2010, without T-Bond contribution and including capital increases announced

\*\* Including Real Estate and Prima Sgr deals and excluding T-Bond reimbursement

\*\*\* Assuming completion, as per supervisory requirements, by the year of the end

## **Basel 3: 2013 expected impact on Tier 1**



#### **Basel 3 expected impact\***

- Minorities
- Participation
- DTA phasing net of pro-quota filter of goodwill
- FRESH phasing
- Excess expected losses with respect to adjustments



#### How to offset the impact

- Capital management actions
  - Optimisation of product company structure
  - Optimisation of real estate portfolio (ex Chianti deal) amounting to €1.2bn
  - *RWA optimisation*
- Capital generation\*\*: 70-150bps

~-70bps

*RWA increase from Market risk, Securitisation, CVA not meaningful* 

<sup>\*</sup> Preliminary estimates for 2013, based on currently available Basel 3 information. The eventual impact will depend on the final wording of the rules and on capital management actions implemented by MPS

<sup>\*\* 2010-2013</sup> Consensus estimates range, considering a 20% payout average and 3% RWA increase average (CAGR)



## **Business & Market**

#### **Good funding and lending activities with increasing market shares**

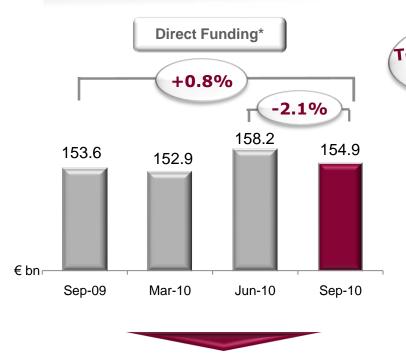
- >63,000 net new customers in 9M, of which >25,500 in 3Q; c30,000 new current accounts
- Total funding\*: +2.4% YoY, with Direct Funding\* +0.8% YoY and Indirect Funding\* +4.3% YoY
- Total lending\*: +6.1% YoY, mainly driven by mortgages
- Grabbing market share in all business areas since Dec 09\*\*:
  - Direct deposit: +43bps
  - Mortgages: +41bps
  - Bancassurance: +24bps
  - Consumer credit: +54bps
  - Leasing: +52bps
  - Factoring: +69bps

<sup>\*</sup> Excluding contribution from branches sold to Intesa and Carige

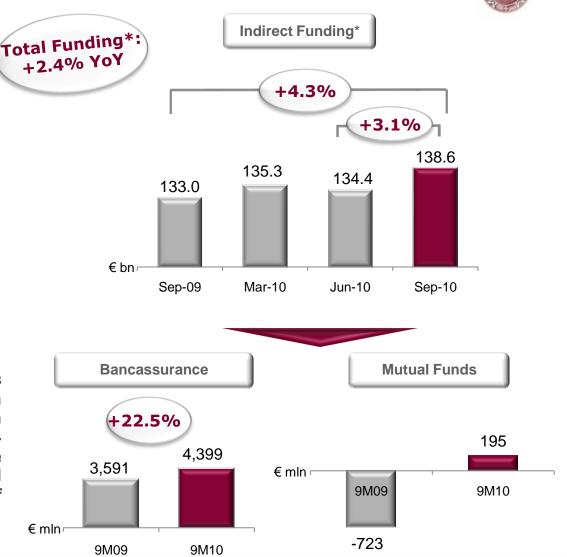
<sup>\*\*</sup> Market shares at August 2010, latest available data. Source: "Matrice Bank of Italy"

## **Good Funding volumes and inflows**





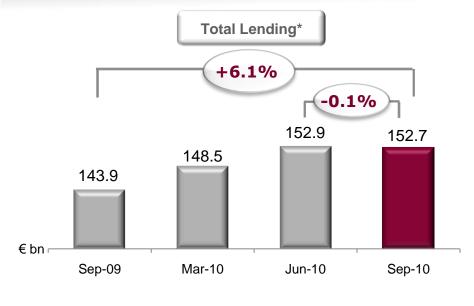
The change in volumes in Q3 is primarily due to the reduction in short-term funding from clients (approx. €4 institutional bn), partially offset by the increase bonds with institutional in counterparties (€1bln worth of covered bonds issued)



\* Excluding contribution from branches sold to Intesa and Carige

## The good momentum on retail lending continues

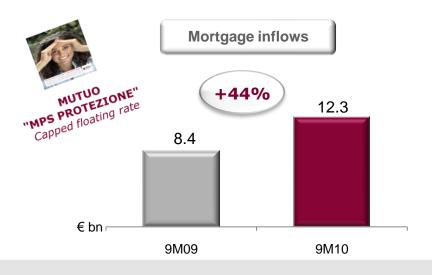




- Consumer B.U.: +16.8% YoY
- Corporate B.U.: +1.3% YoY

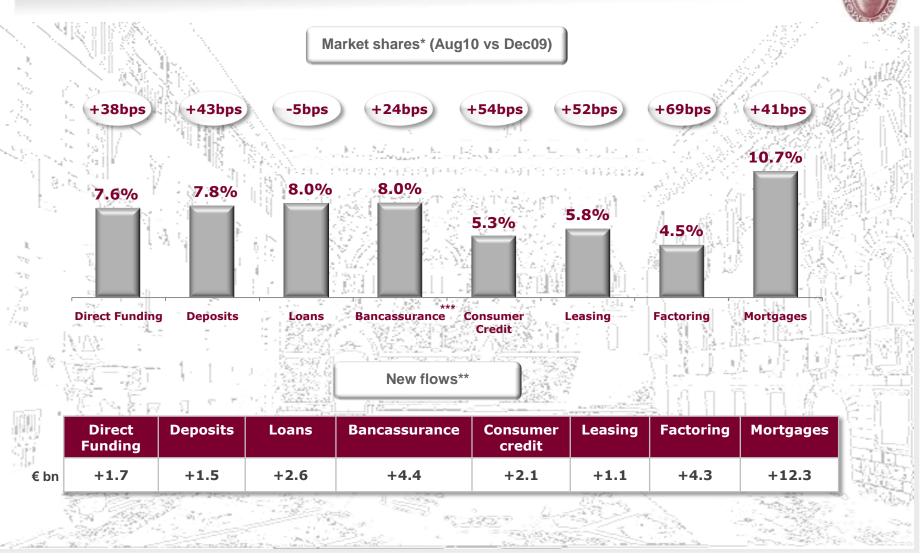


03 2010 the aggregate In primarily benefitted from developments in medium-to-long forms of lending, term driven particularly by Retail residential mortgages. Α reduction was instead recorded in loans with market counterparties



\* Excluding contribution from branches sold to Intesa and Carige

#### **Increasing volumes and growing market shares in all business areas**



- \* Figures at August 2010. Latest available data. Source: "Matrice Bank of Italy"
- \*\* New flows from December 2009 to September 2010
- \*\*\* New method of calculation



## **P&L** analysis

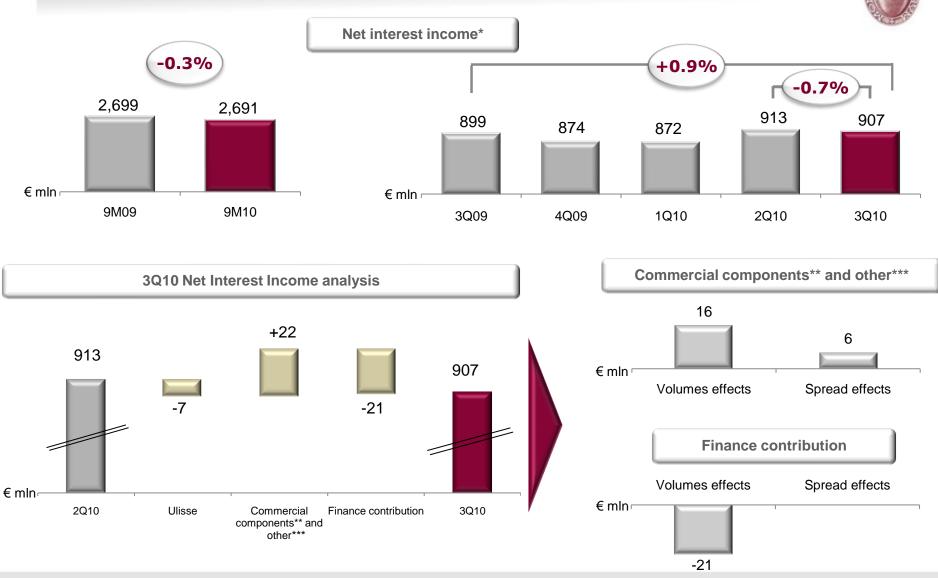
#### **Resilient revenues and strong cost control**

- NII\* flat QoQ and YoY, with commercial components\*\* +2.1% QoQ and non commercial components -8.5%
- Operating costs\* -3.6% YoY; former FY10 guidance (-3.5%) now expected to be at least -4.5%
- C/I at 60.3% (-450bps since Dec 2009\*)
- Personnel: 412 net outflows in 9M, with Front office/Total staff ratio at 67%
- Net profit 3Q at €96mln, €357mln in 9M

<sup>\*</sup> Excluding contribution from branches sold to Intesa and Carige

<sup>\*\*</sup> Funding and Lending components

#### A focus on Net interest income

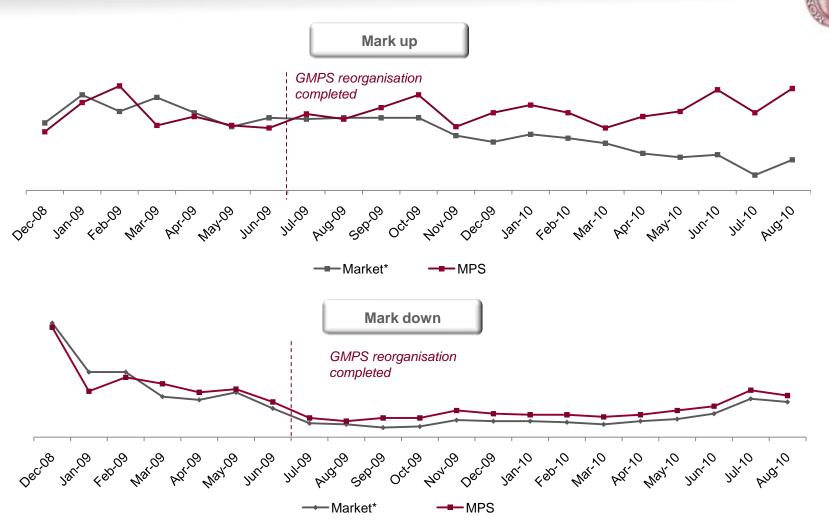


\* Excluding contribution from branches sold to Intesa and Carige

\*\* Funding and lending components

\*\*\*Corporate Center, BIVER, Consorzio, MPSI, Gestione Crediti.

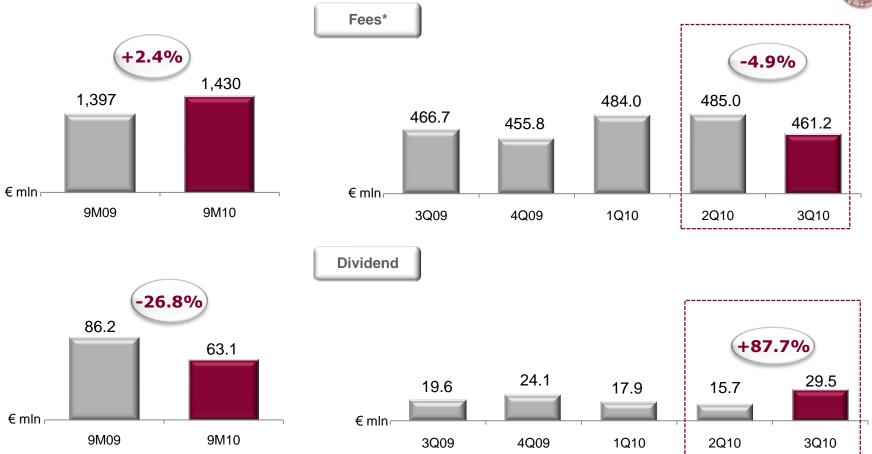
#### **Commercial Mark up and Mark down**



#### **Rates pick up at the end of the quarter with positive effect expected in 4Q**

\* Bank of Italy matrix: As of June 2010, the measurement of harmonised interest rates was modified, excluding not only NPLs but also impaired loans from the calculation of interest rates on loans.

## **Fees and Dividend from product companies**



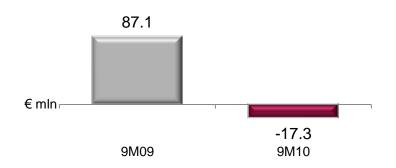
#### In 3Q, the decrease in fees was partially offset by an increase in Dividends, mainly from MPS AXA and Prima Sgr



## **Trading/valuation of financial assets**



Net profit from trading/valuation of fin. Assets\*







Market Value (€ mln)	30 Sept 2010
HFT	11,015
AFS	19,578
L&R	3,977
Total Portfolio	34,571

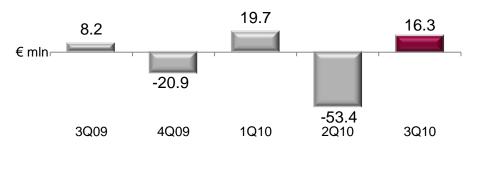


#### c -€4.4 bn since June 2010

- HFT Portfolio: -c5,4bn, due to maturity of government bonds and disposal of capital gain-generating assets, with consequent lowering of risk profile
- AFS Portfolio: +c1,2bn, mainly Government Bonds

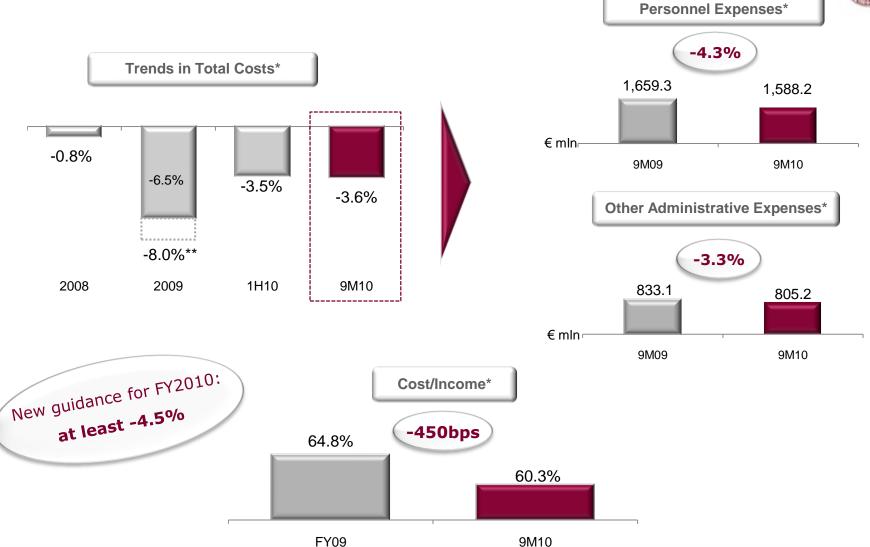
\* Excluding contribution from branches sold to Intesa and Carige

\*\* Not comparable with figures reported in other presentation, in which the Banca MPS and MPS Capital Services portfolio (excluding repurchase agreements and Money Market) was shown.



## **Operating costs: the cost containment continues**





\* Excluding contribution from branches sold to Intesa and Carige

\*\* Net of € 60mln in early retirement one-offs classified as Personnel Expenses

# Further cost containment expected in 4Q as a result of the reorganisation process



Merger of

GESTIONI IMMOBILIARI 5 p. A

- Manages real estate portfolio, both used- and not used in the business
- Expected benefits:
  - lower administrative complexity
  - standardised contracts
  - simplified relationships between head offices, network and suppliers
  - 18% reduction in resources across entire real estate segment



- Manages the Group's equity investments
- Expected benefits:
  - streamlined approval process
  - centralised asset management, improving quality of solutions on offer
  - -30% costs across entire segment



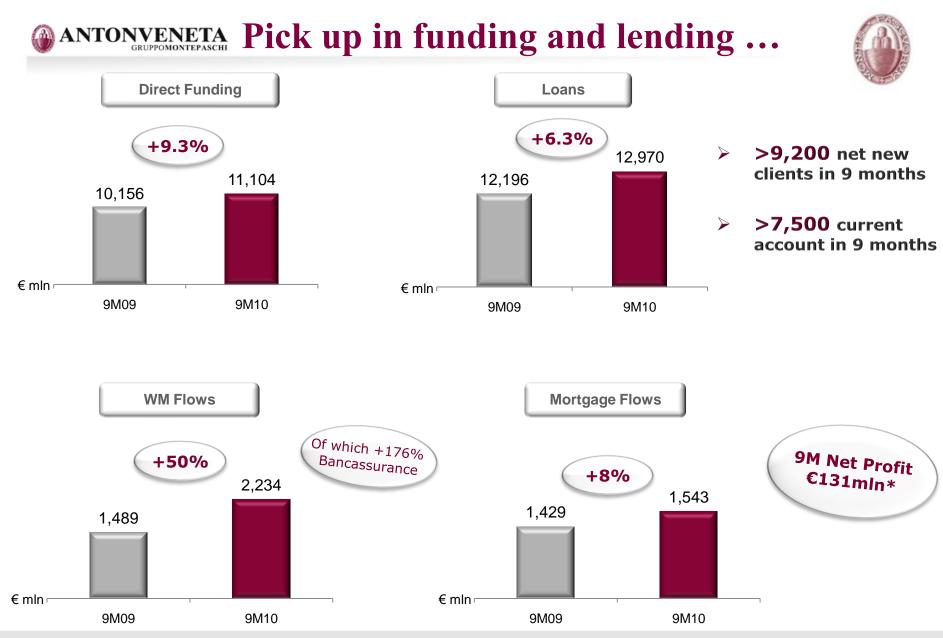
#### -15 Directors and Auditors

Restructuring process effect: Reduction in number of Directors and Auditors Merged and sold Paschi Gestione companies 2005 -Merged companies Immobiliare and 2009-Apr10 BΤ 2007 BAM MPS Investments Total -58 -20 -20 -80 -15 -193



## The value of diversification

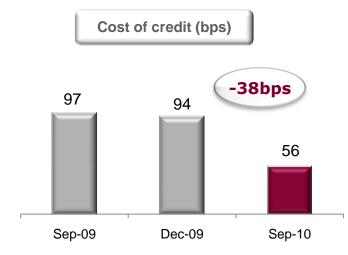
- Antonveneta: pick up in funding and lending, with strong focus on asset quality
- MPS Capital Services: pick up in revenues and profitability
- MPS L&F: inflows better than the market with positive impact on profitability
- Consumit: good inflows, with a pick up in revenues
- Prima Sgr: alliance with Anima finalized, with an expected capital gain of c€170mln for MPS to be booked in the next quarters
- Bancassurance: improved business mix

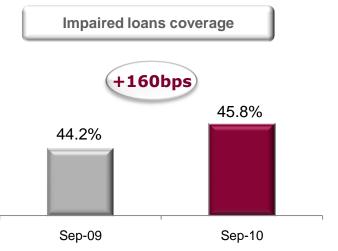


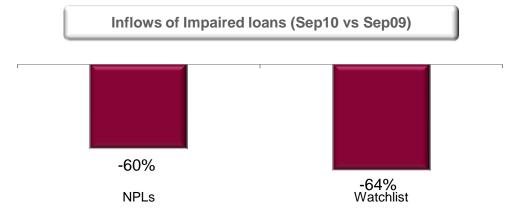
\* Includes fiscal benefits

## ANTONVENETA ... with strong focus on asset quality

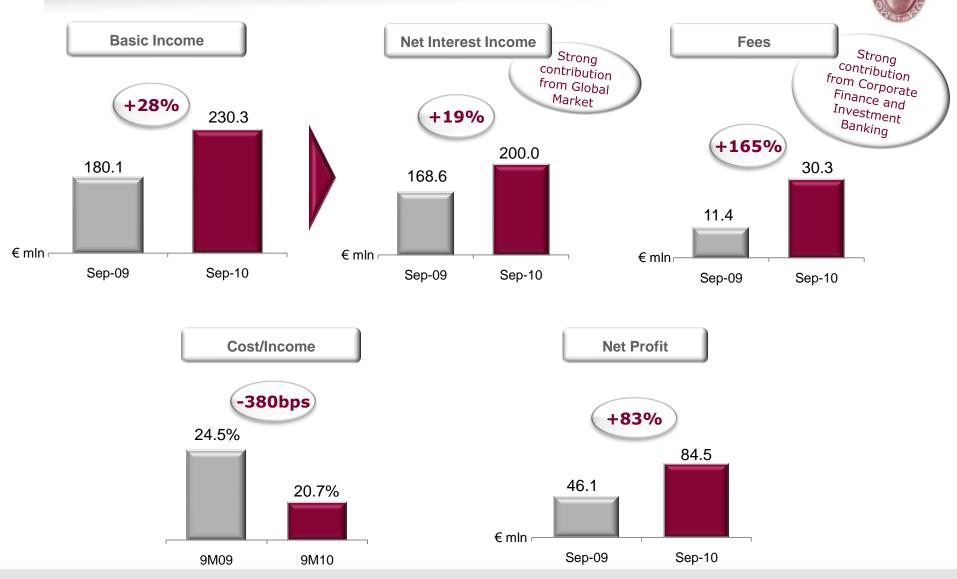






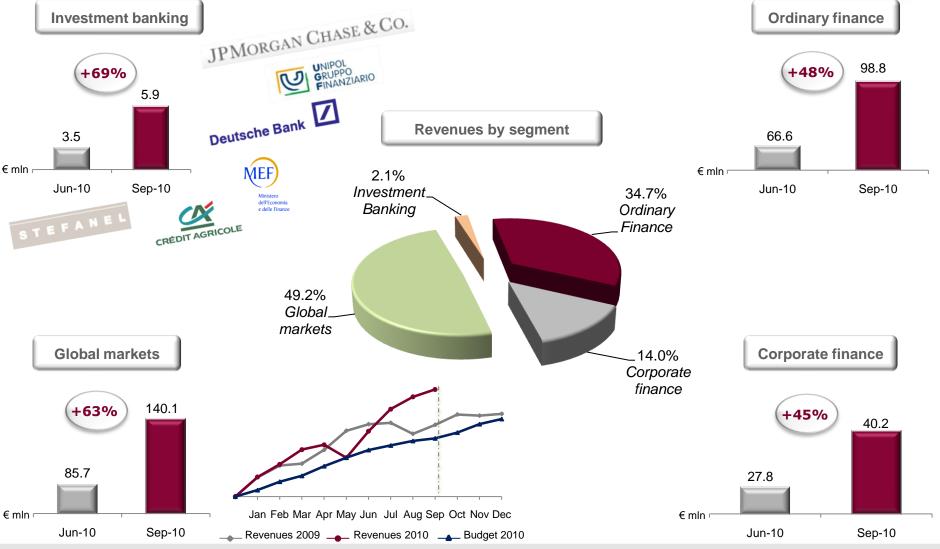


## **MPS** Pick up in revenues and profitability







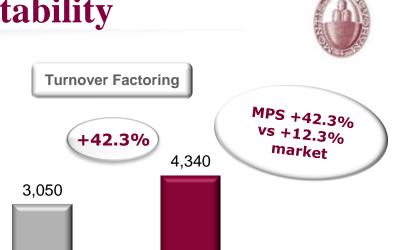


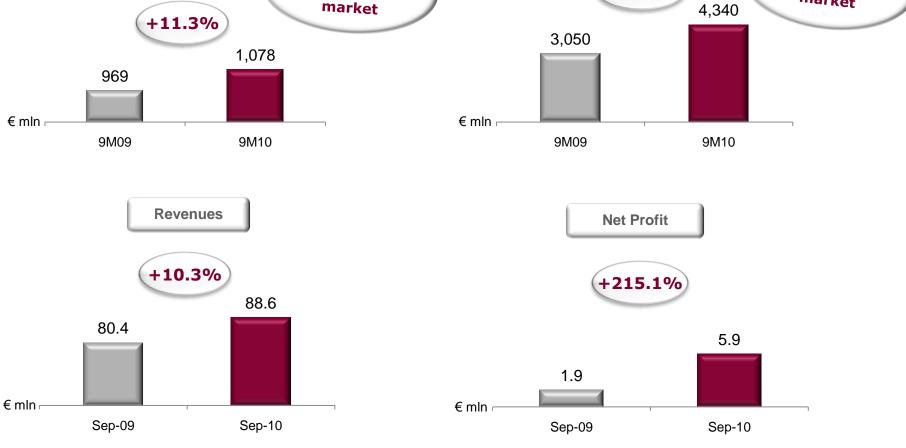
#### **MPS** LEASING & FACTORING GRUPPOMONTEPASCHI L&F flows better than the market with positive impact on profitability

MPS +11.3%

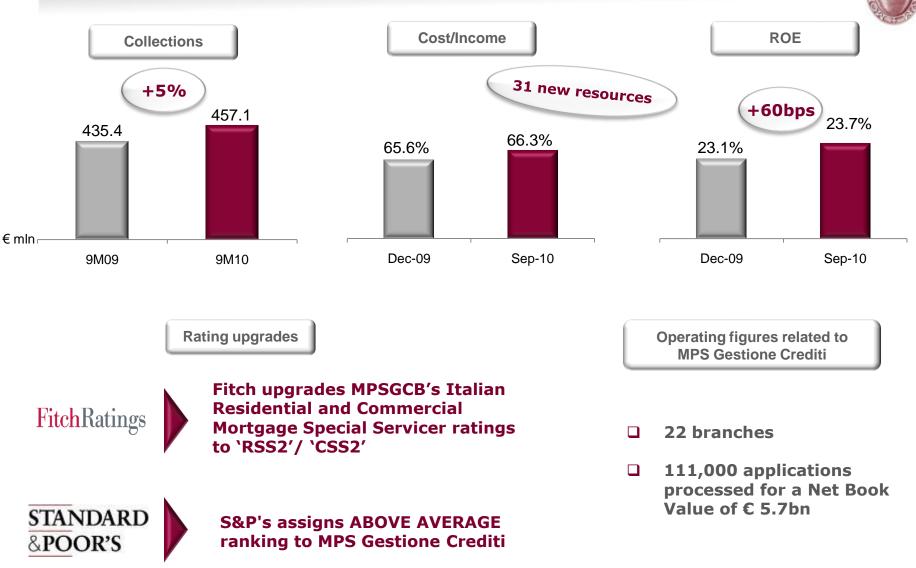
vs +3.8%

Leasing flows





## **CMPS** A focus on MPS Gestione Crediti



## **PRIMAsgr** The strategic alliance with Anima



#### **Objectives of the transaction:**

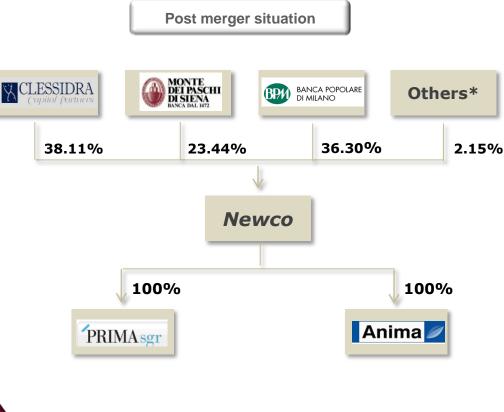
□ Set up of largest independent asset management operator in Italy (and one of the largest in Europe), with **over EUR 40 bln worth of assets managed** 

■ New player potentially turning to noncaptive market through the development of new distribution channels, in addition to those of partner banks: **150 different distribution networks including MPS and Banca Popolare di Milano** 

Significant potential for synergies and added value, through gradual integration of production and distribution between Prima and Anima

□ Enhancement of the new AM player in view of its listing on one or more Italian and/or foreign regulated markets

□ Recognition of capital gains both in the consolidated and individual financial statements of BMPS

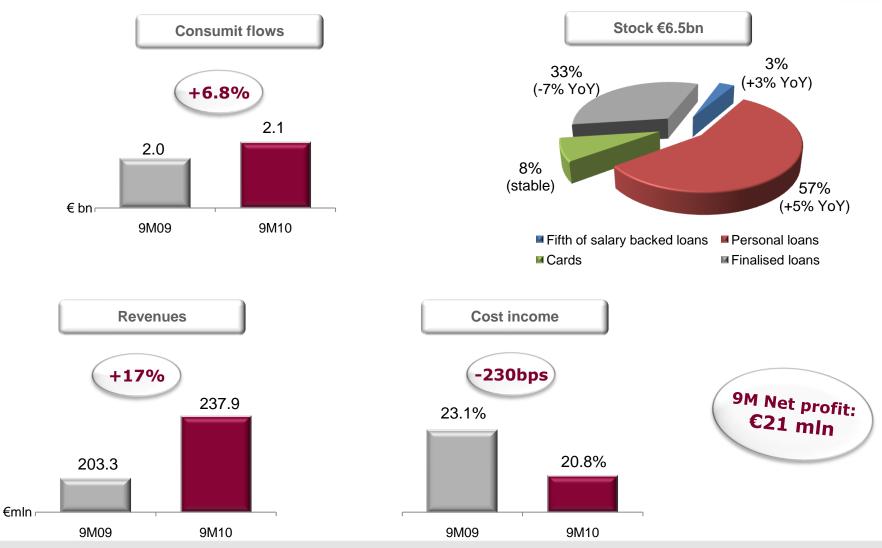


Expected €170 mln to be booked in the next quarters

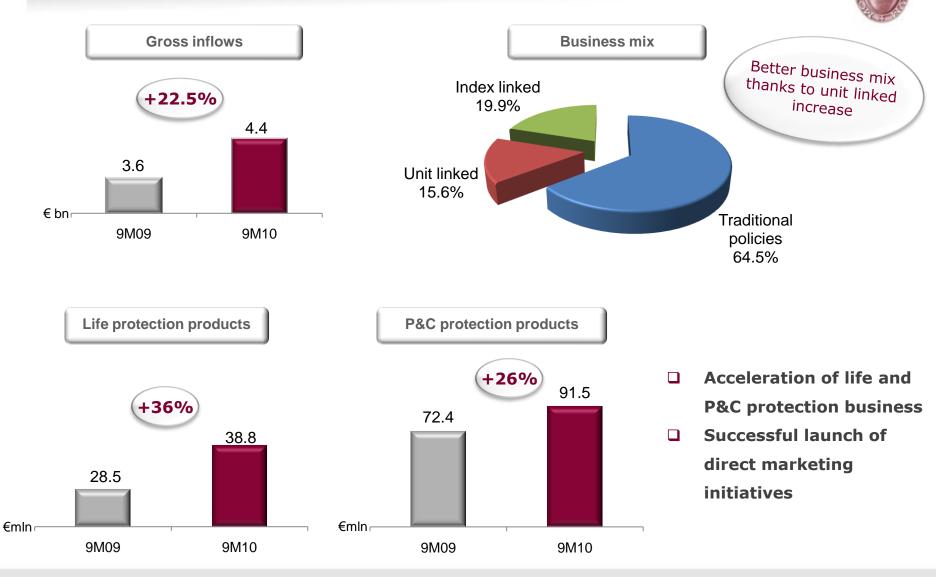
<sup>\*</sup> Banca Etruria and Banca Finnat Spa expressed their interest in participating in the alliance by acquiring the remaining portion of the Holding's share capital.

#### **MPS GOOD inflows, with pick up in revenues**





#### **Good bancassurance inflows and improved business mix**



# The integration of MPS B.Personale in BMPS is giving good results



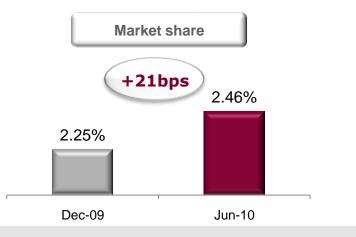
The merger rationale



**Closer integration of the Financial Advisors** with Network the traditional branch network channel, innovative IT channels (Internet, Phone and Mobile Banking) and Family Offices in the an integrated multichannel logic to maximize Group internal synergies.



Financial Advisors Funding +26.3% 5.6 4.4 5.6 Jun-09 Jun-10\*



\* Latest available data

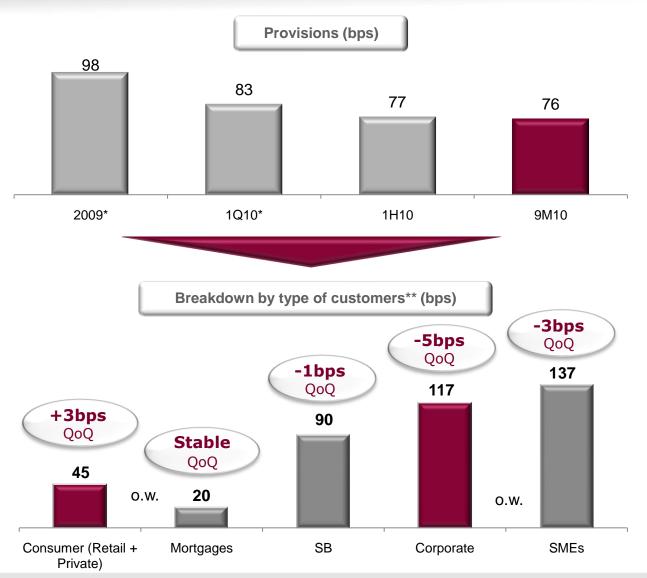


## **Risk and Capital Management**

#### □ Asset quality in control:

- Cost of credit: 76bps
- NPL coverage: +10bps vs Sept 2009; Impaired loans coverage: +50bps vs June 2010
- Watchlist flows: -34% YoY; NPL flows: -5% YoY
- NPL market share: -303bps since Dec 08
- □ Monitoring of capital and liquidity position:
  - Loan/Deposit ratio at 0.98
  - Institutional bonds expiring in 2011: €3.5bn
  - Counterbalancing capacity: €9bn at the end of September
  - Tier 1 Ratio at 8.4%; Total Capital Ratio at 12.9%

#### **Provisions towards a normalised level**



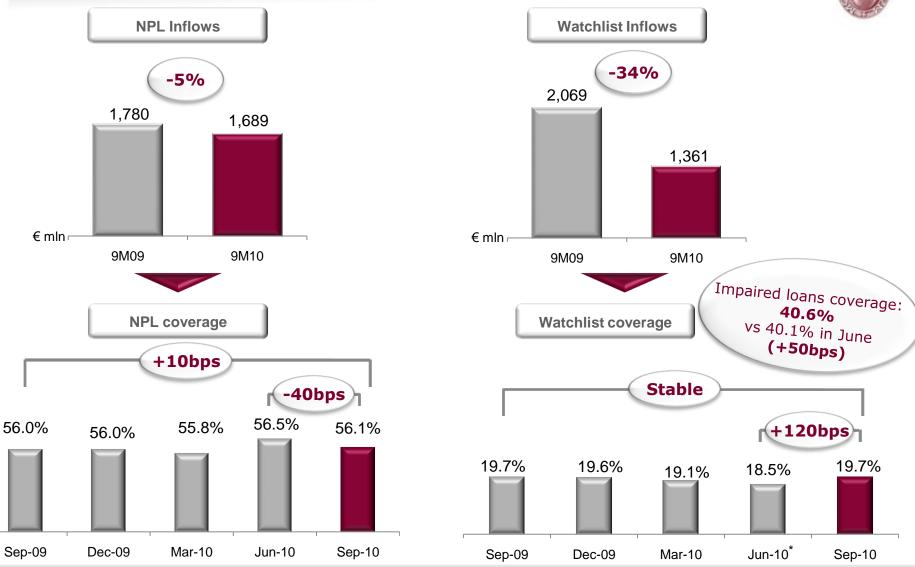
\* Restated figures, excluding contribution from branches sold to Intesa and Carige. Historical data: 2009: 96bps; 1Q10: 81bps \*\* Provisions calculated on loans disbursed at Branch Network level

pag. 30



#### NPL and Watchlist inflows and coverage

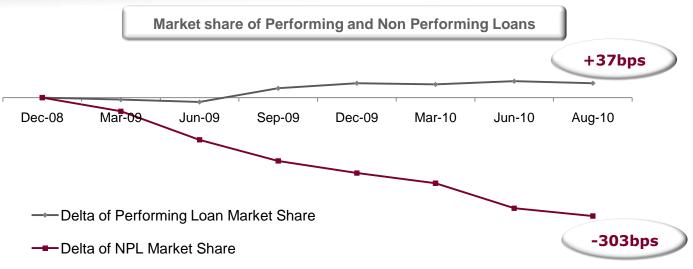




\* The coverage ratio is affected by operational administrative classification factors, i.e. inclusion of so-called "objective watchlist" (incaglio oggettivo)

#### Market share of Performing and Non Performing Loans and Imparired Loans stock





NPI	Watchlist	Restructured	and Pas	t Due Loa	an stock	(€ mln)
	, waterinst,	Restructured	anu ras		III SLUCK	

	Gross	Net
NPL	<b>12,054</b>	<b>5,292</b>
vs June 10	+4.6%	+5.5%
Watchlist	<b>5,177</b>	<b>4,159</b>
vs June 10	-1.6%	-3.0%
Restructured	<b>1,261</b>	<b>1,184</b>
vs June 10	-1.3%	-3.9%
Past Due	<b>1,005</b>	<b>944</b>
vs June 10	+23.9%	+24.4%

## **Focus on BMPS institutional funding**



Issuance and maturities of senior and subordinated notes in 2010 Lower Tier 2 Cover Bond Senior 1,250 1,000 1,000 500 350 150 €mln -350 -600 -1,000 Feb Apr Sep Oct Jun Jun Aug Sep Sep

	Covered Bonds	Covered Bonds	Senior Notes
Maturity	30 Jun 2015	23 Sep 2013	19 October 2012
Amount	€ 1,000mln	€ 1,250mln	€ 1,000mln
Re-offer Spread	m/s + 105bps	ms + 105bps	3m€ + 135bps

Maturity of Institutional Bonds from 2011 (€ bn)\*

	Senior	Subordinated	Total
2011	2.9	0.6	3.5
2012	2.8	0.5	3.3
2013	1.2	0.3	1.5
2014	2.0	-	2.0
2015	0.5	0.1	0.6
2016	-	1.3	1.3
2017-2020	0.1	3.7	3.8

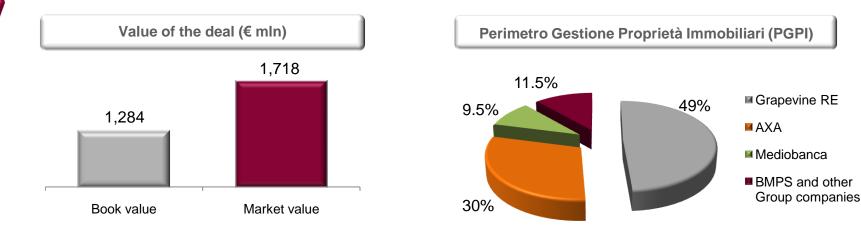
- L/D ratio: 0.98
- □ Counterbalancing Capacity:
  €9bn as at Sept 2010

## **Real Estate portfolio disposal**

683 branches transferred to a consortium

joint-stock company (PGPI)

#### "Chianti Classico" Project



Consob has authorized the publication of the prospectus for the public offer of over EUR 1.5 bln worth of asset-backed securities which will be issued on 22 December, after placement, by Casaforte S.r.l., a loan securitisation vehicle incorporated pursuant to Italian Securitisation Law no. 130/99.

# Remaining Real Estate □ 371 branches + 266 Buildings not used in the business

I<sup>st</sup> tranche in the process to be sold, for a book value of €35mln, with a capital gain of €9mln



# Conclusions and guidance

- **Expected a pick up in NII and fees in 4Q**
- New guidance on costs for FY2010: at least -4.5% (vs -3.5% of previous guidance)
- **9M** Tier 1 at 8.4% excluding benefits from Real Estate and Prima Sgr
- 2013 Basel 3 expected impact: ~70bps. Counteractions: capital management actions and internal capital generation initiatives



# Thank you for your attention

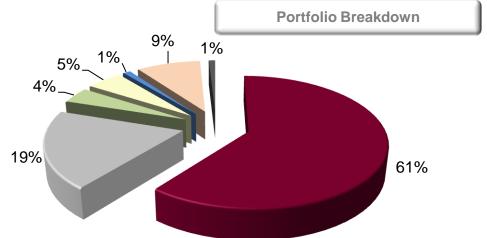


pag. 36



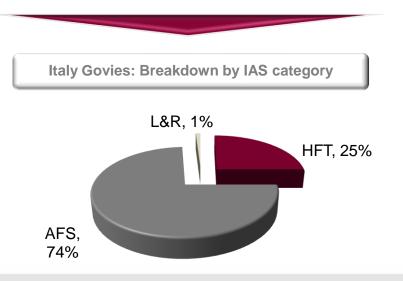
## Annexes

#### **Financial Portfolio Breakdown**





- Italian Government Bond
- Bonds Financial Sector
- Subordinated Bonds Financial Sectors
- Equities
- Government
- $\blacksquare$  Communication, Industrial and Consumer
- Derivatives and Other



#### Contacts



#### **GRUPPOMONTEPASCHI**

#### Strategic Planning, Research & Investor Relations

Alessandro Santoni (Head)

Piazza Salimbeni, 3

53100 Siena

Tel:+39 0577-296477

#### **Investor Relations Team:**

Elisabetta Pozzi (Head)

Simone Maggi

#### Email: Investor.Relations@banca.mps.it

**Declaration of the Financial Reporting Officer** 

Pursuant to para. 2, article 154bis of the Consolidated Law on Finance, the Financial Reporting Officer, Mr. Daniele Bigi, declares that the accounting information contained in this document corresponds to the underlying documentary evidence and accounting records.

#### Disclaimer



This document has been prepared by Gruppo Monte dei Paschi di Siena solely for information purposes and for use in presentations of the Group's strategies and financials. The information contained herein has not been independently verified. No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained herein. Neither the company, nor its advisors or representatives shall have any liability whatsoever (in negligence nor otherwise) for any loss howsoever arising from any use of this document or its contents or otherwise arising in connection with this document. The forward-looking information contained herein has been prepared on the basis of a number of assumptions which may prove to be incorrect and, accordingly, actual results may vary.

This document does not constitute an offer or invitation to purchase or subscribe for any shares and no part of it shall form the basis of or be relied upon in connection with any contract or commitment whatsover.

The information herein may not be reproduced or published in whole or in part, for any purpose, or distributed to any other party. By accepting this document you agree to be bound by the foregoing limitations.



www.mps.it