









2006 Results presentation and Business Plan update



Milan 23rd March 2007

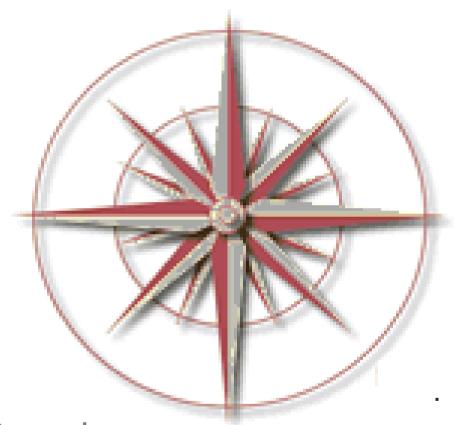




Pictures from our lastest advertising campaign

Agenda

- 1. 2006 and 4Q06 Results
- 2. ALM and Capital Allocation
- 3. Network re-organization
- 4. Human Resources
- 5. Clients
- **6.** Commercial Areas and Product Companies
- 7. Conclusions





2006 Highlights and 4Q06 Results*

Profit & Loss (mln €)	2006	2006/2005**	4Q06	4Q06/3Q06	4Q06/avgQ05**
Net Interest Income	2,714	5.2%	718	5.5%	11.3%
Net Fees	1,491	0.3%	380	6.0%	2.2%
Basic Income	4,204	3.4%	1,097	5.7%	7.9%
Total Revenues	4,772	10.4%	1,370	27.3%	26.8%
Loan Loss Provisions	461	10.5%	150	46.9%	43.4%
Operating Costs	2,907	1.9%	830	17.9%	16.4%
Net Operating Income	1,279	40.1%	272	0.9%	19.3%
Net Income	910	20.8%	223	7.3%	18.2%

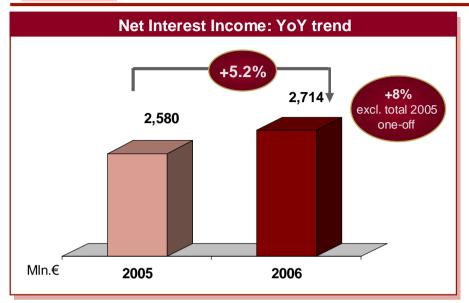
^{*} Considering the handover of Tax Collection Departement in October 2006 and the expected partial dismissal of the control of MPS Vita Group, the contribution of these two businesses have been reclassified among Profit/loss on assets due for disposal, net of taxes

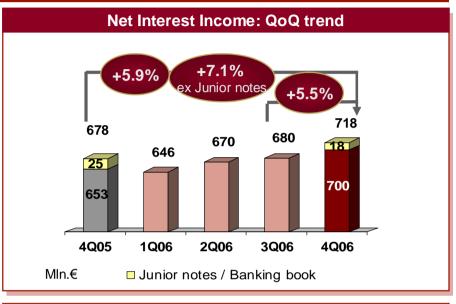


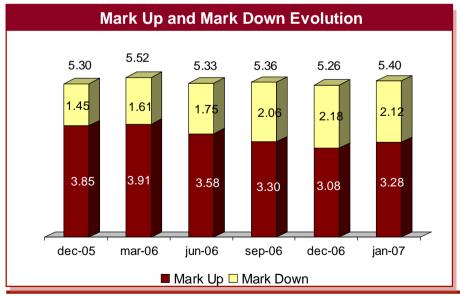
^{** 2005} P&L has been recalculaded in accordance with IAS 8



Net Interest Income and Volumes





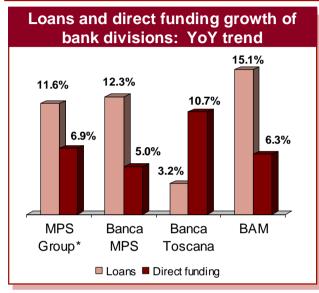


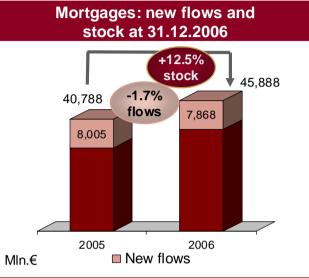
- □ Strong pick up in 4Q'06 driven by strong contribution by Retail Banking division (+9.1% YoY in 2006)
- Result negatively impacted by one-off results 2005 and and Financial Assets decrease (-39% YoY)
- ☐ Good spread recovery in first months of 2007 vs Dec 2006

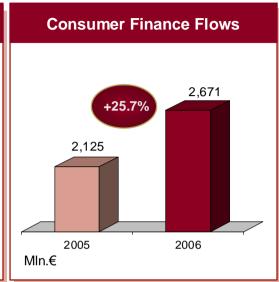


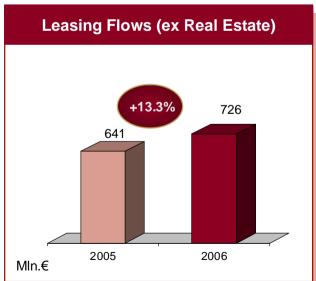


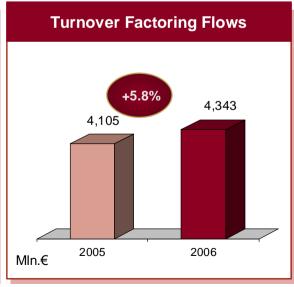
Commercial flows: growth goes on

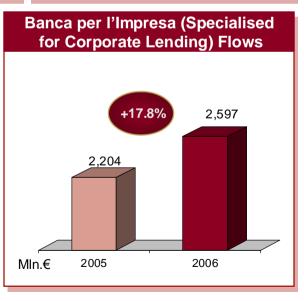










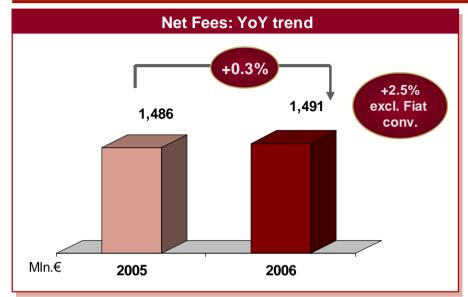


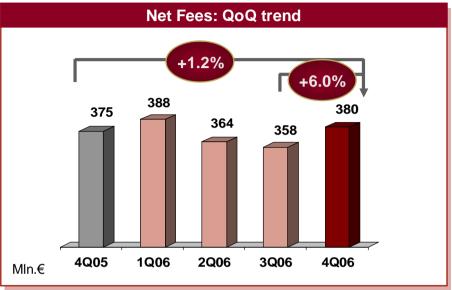


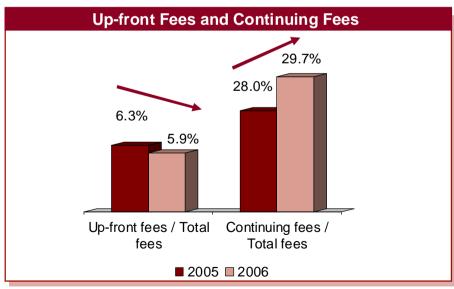
^{*} Retail, Corporate, Private, Key Clients areas and MPS Banca Personale

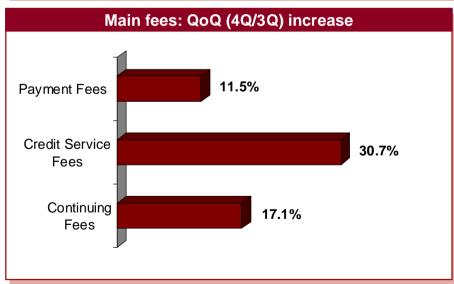


Net Fees: promoting sound growth





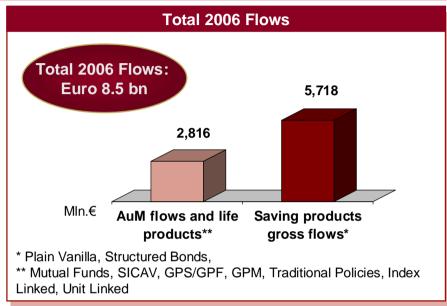


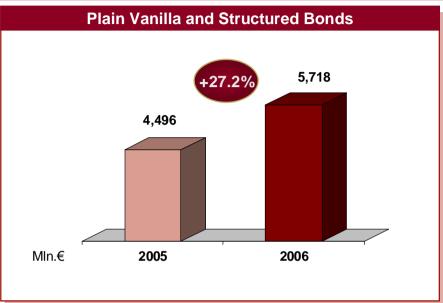


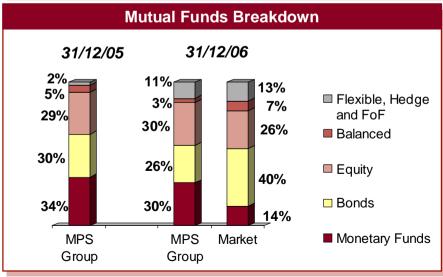


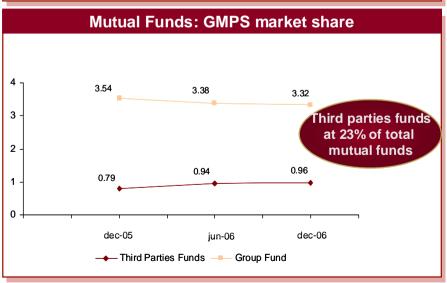


Trends in saving products: moving rapidly towards an open architecture



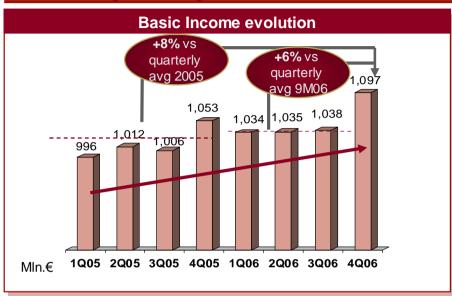


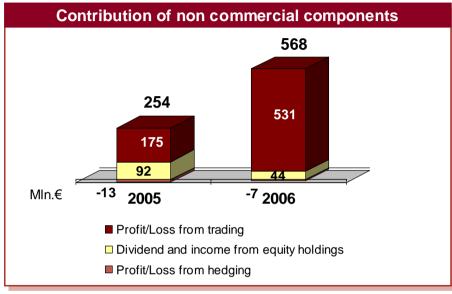


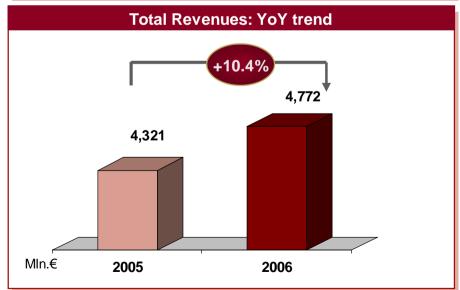


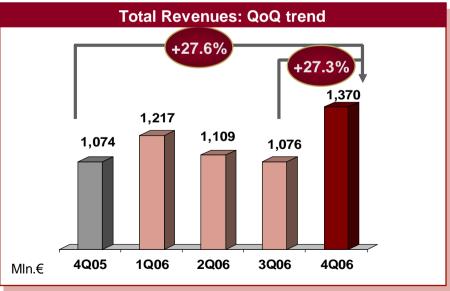


Total Revenues: strong recurring income pickup in 4Q06



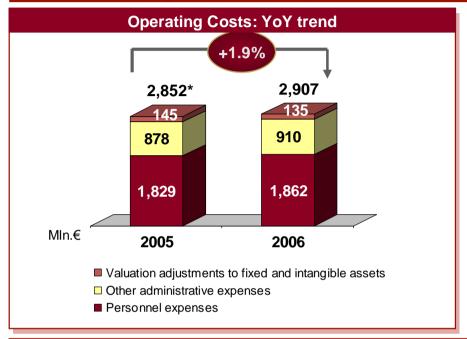


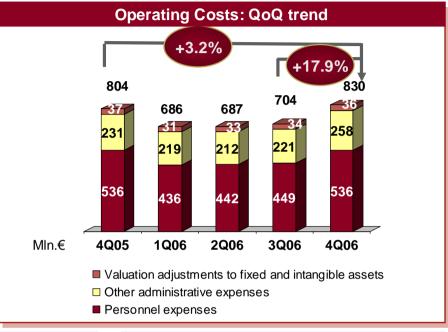




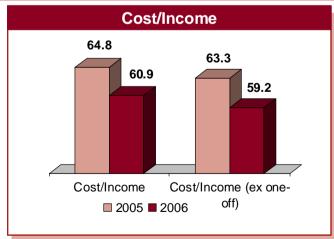


Operating costs: good cost control while investing significantly





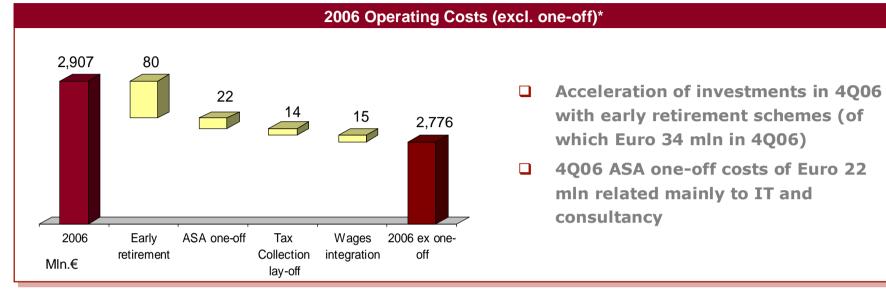
- □ Good cost control considering the high impact of investments in 2006 with a significant concentration in 4Q'06
- Increase in personnel costs includes a wage increase by of 3.5% YoY

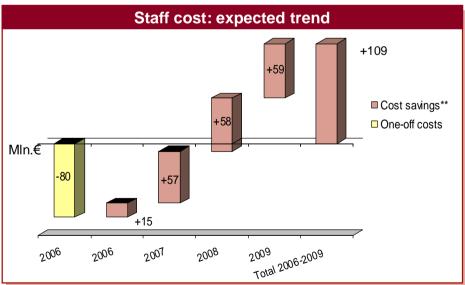






Clear identification of cost cutting areas





Other initiatives on Administrative costs

- Group Service Centre implemented all planned initiatives to achieve our BP target to reduce Euro 80-90 mln administrative costs
- A planned 10% reduction in real estate costs thanks to space management

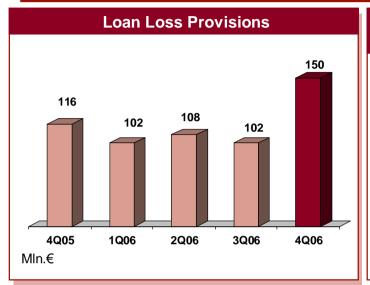


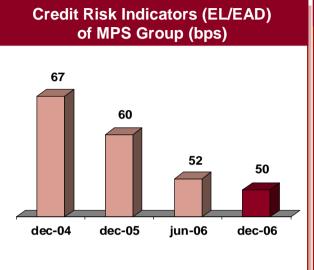
^{*} Based on average costs

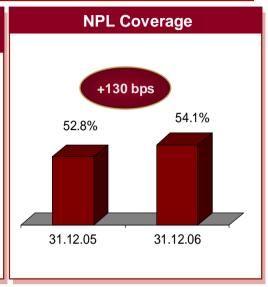
^{**} Linked to staff rationalization and considering 2.5% inflaction rate

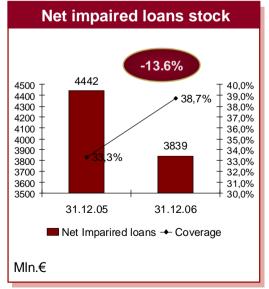


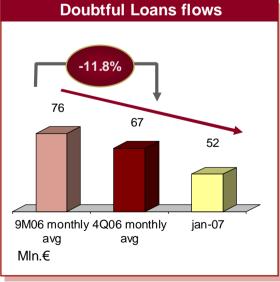
Loan loss provisions and doubtful loans

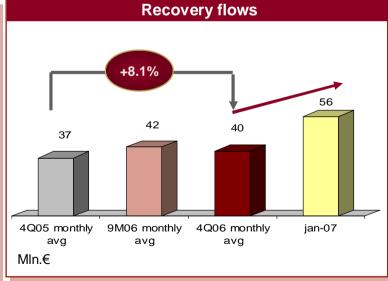






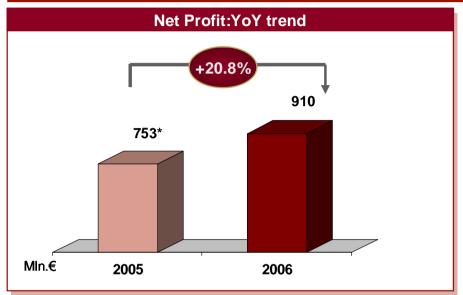


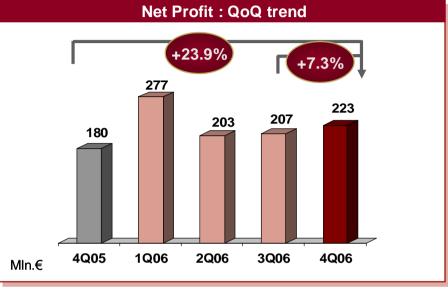


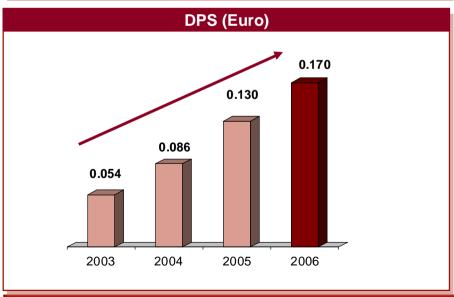


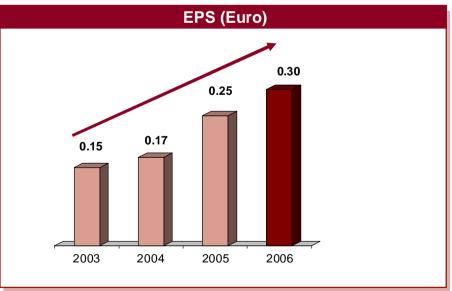


Net Profit: best ever result







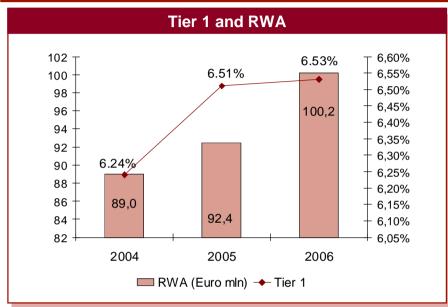


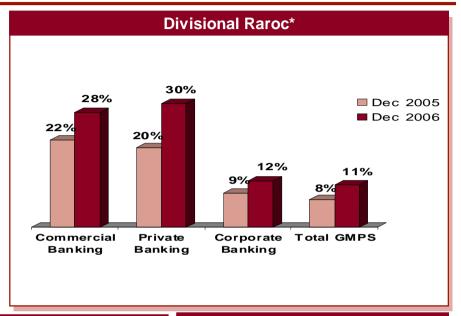


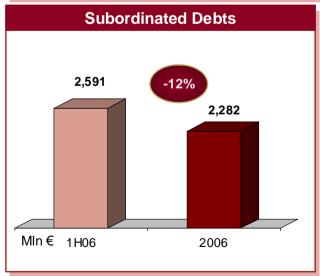
^{* 2005} P&L has been recalculaded in accordance to IAS 8

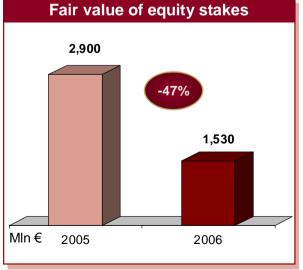


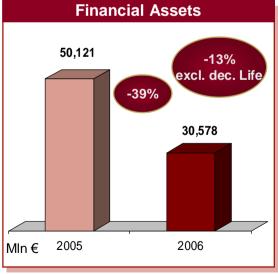
ALM remix and Capital Allocation













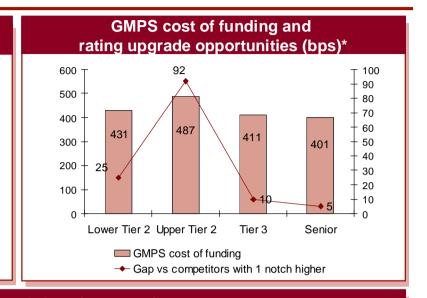


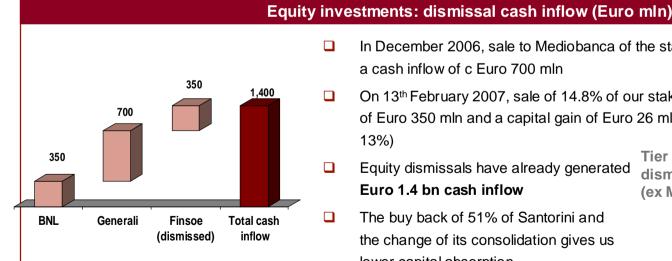


Equity Investment: delivering our promises

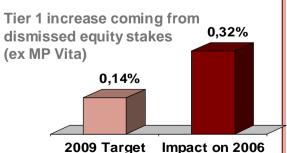
S&P's revised outlook

- Standard & Poor's revised (16th January 2007) its outlooks to positive from stable, "reflecting the Group's strengthened and improving profitability and adoption of more conservative capital management"
- "The bank's capital position is set to significantly improve with the adoption of a capital policy much more attentive to an efficient allocation to the banking business"
- "Profitability is on a positive trend"





- In December 2006, sale to Mediobanca of the stake in Generali (1,583%), with a cash inflow of c Euro 700 mln
- On 13th February 2007, sale of 14.8% of our stake in **Finsoe** with a cash inflow of Euro 350 mln and a capital gain of Euro 26 mln (our stake in Finsoe is now 13%)
- Equity dismissals have already generated Euro 1.4 bn cash inflow
- The buy back of 51% of Santorini and the change of its consolidation gives us lower capital absorption. Natural expiry date 2009

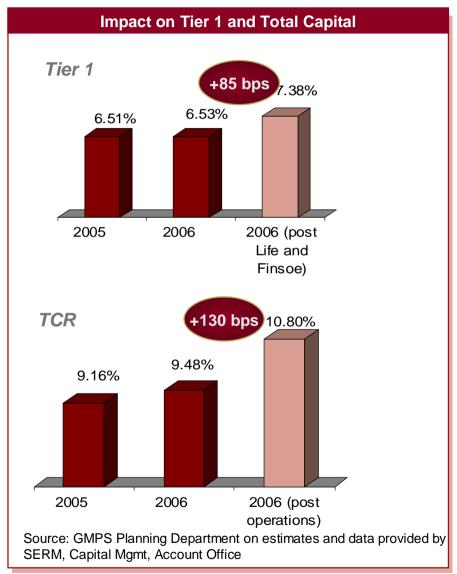


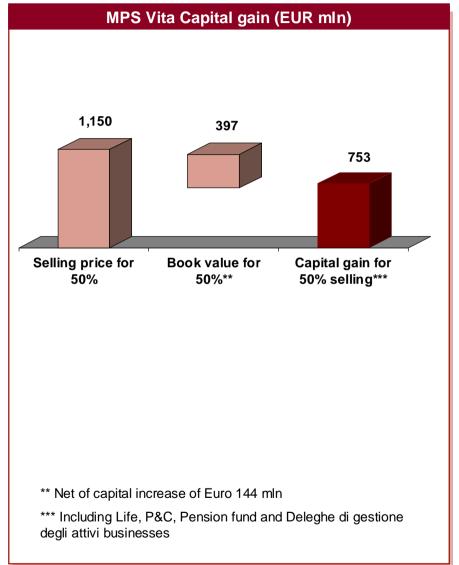


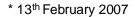
^{*} Cost calculated considering Euribor 3M at 386 bps (value at 13 March 2007)



MPS Vita and Finsoe disposal*: impact on Tier 1 and Total Capital



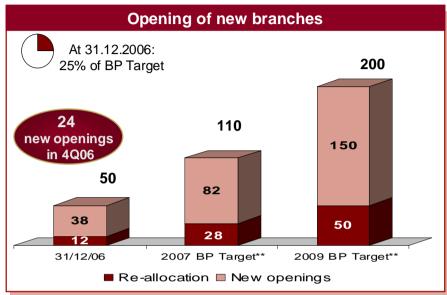


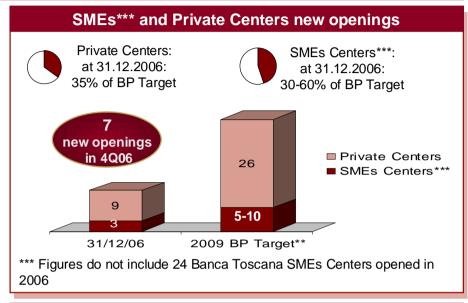


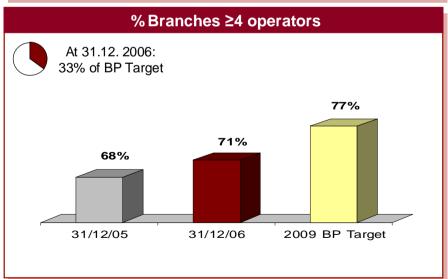


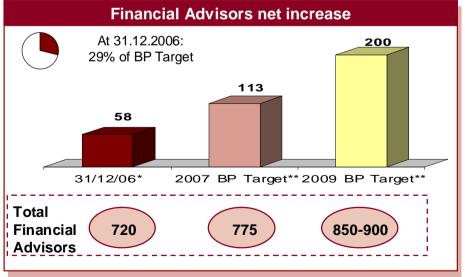


Network re-organization









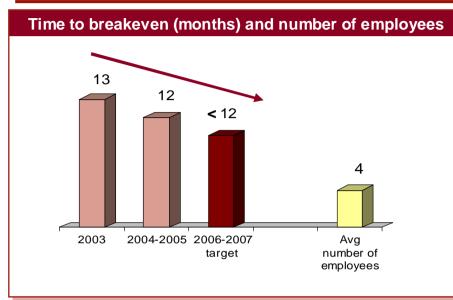


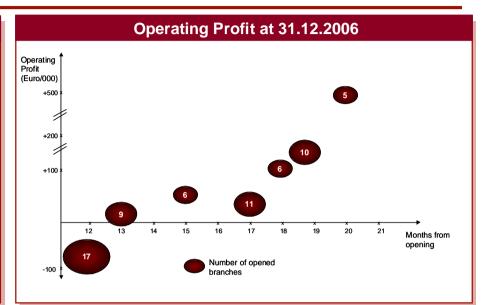
^{*} Coming from 143 new entries and 85 exits

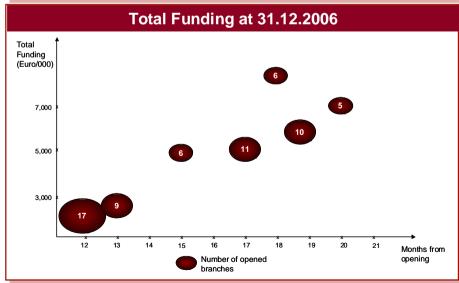
^{**} Cumulative target

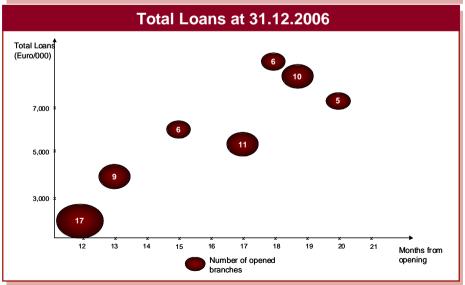


Branches opened in 2005: breakeven for most of them









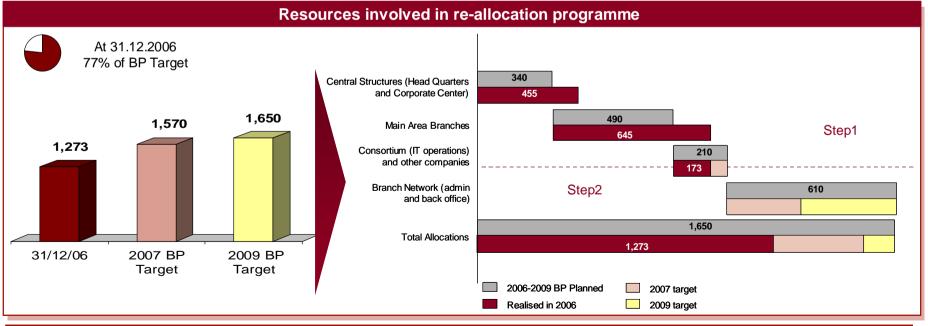




Human Resources



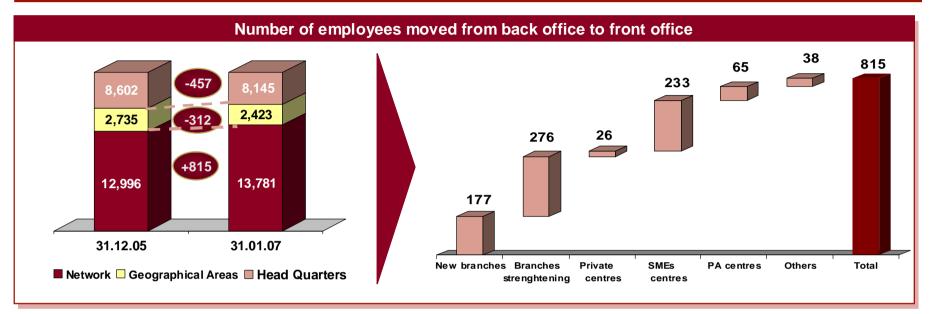
- ☐ Total reduction of 2,194 employees in 2006 of which 2,084 in tax collection
- 1,273 employees involved in reallocation programme. Further 300 employees will be reassigned to front office roles in 2007

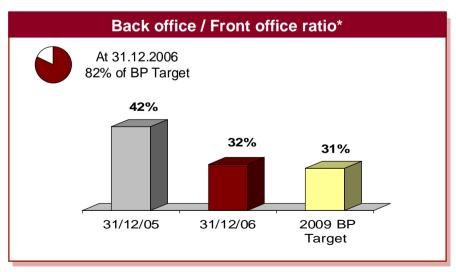






Network back office/front office reorganisation



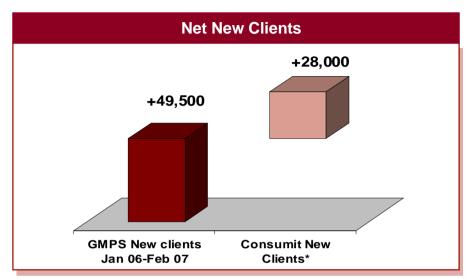


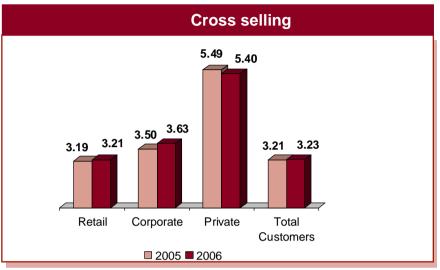
- Strong shift of employees from back office to front office, with an increase by 6.2% of people dealing directly with customers
- Back office/front office ratio decreased by 9% in just one year

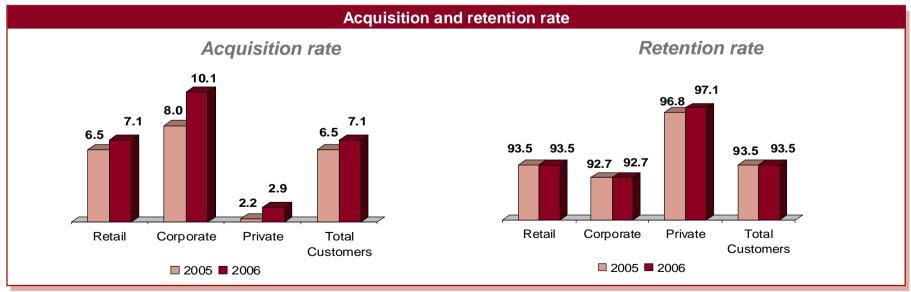
^{*} Calculated as Headquarters and Main Branches Staff / Network staff pag. 19



Customer acquisition and cross selling





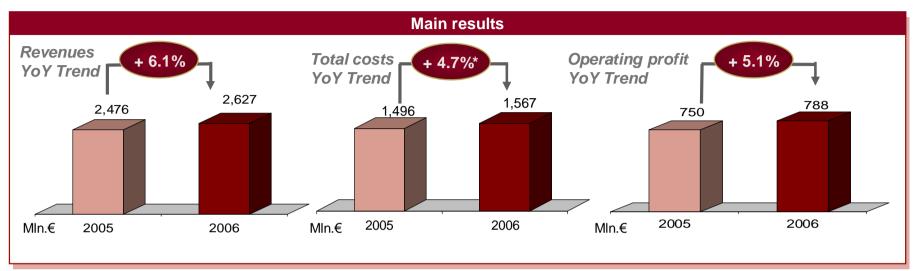


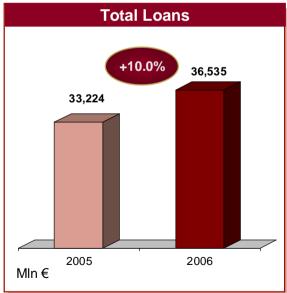
^{*} From November 2005 to November 2006

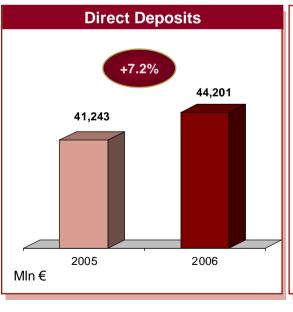




Commercial Banking & Distribution Network







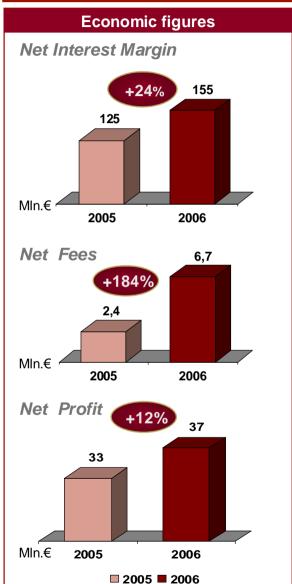
- Cost / Income at 59.6% vs 60.4% in 2005 and Raroc at 27.8% vs 21.5% in 2005
- Remarkable volumes with Euro 6.4 bn in funding and Euro 7.4 bn in lending
- Significant flows: direct deposits +9.1% YoY and lending +13.6% YoY

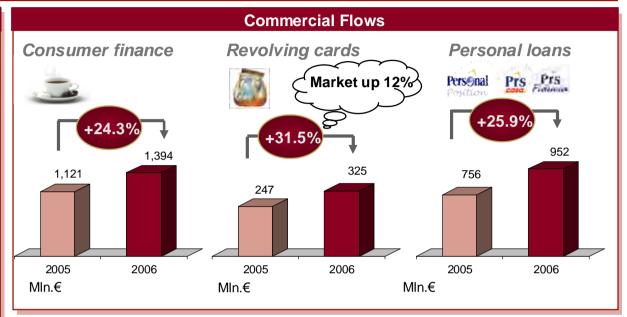


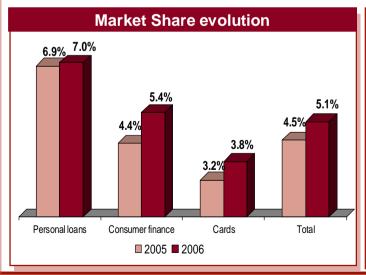


Consum.it: a leading Italian player







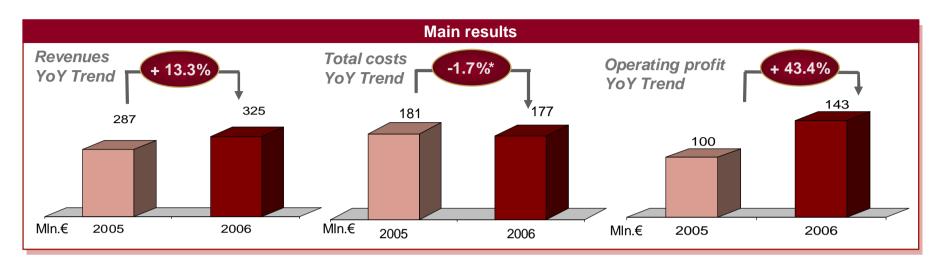


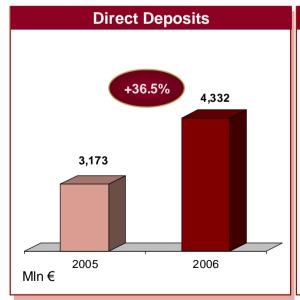
- I Strong cross-selling with life and P&C products (+82% vs '05) with 25 € mil new premiums
- Positive launching of BluRevolution revolving/charge credit card. 7.800 new cards with 5,2 € mil new flows
- ☐ Significant investment with an increase in total costs of 22% in 2006 vs 2005

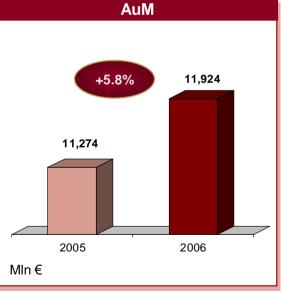




Private Banking & Wealth Management







- AuM increased by 5.8% YoY at Euro 11.9 bn and direct deposits increased by 36.5% at Euro 4.3 bn
- Good performance of MPS SGR with an increase in net profit by 26.3% YoY at Euro 65 mln
- New multibrand offer in 2006 (i.e. Morgan Stanley, Franklin Templeton, Mellon)

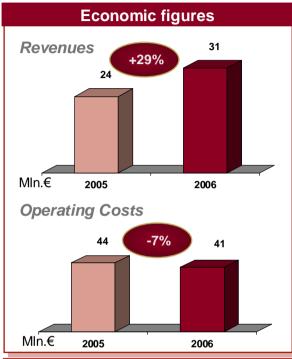


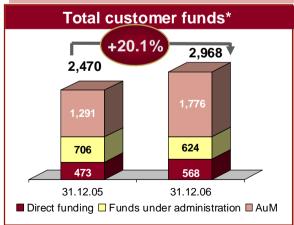
^{* -3.3%} ex one-off

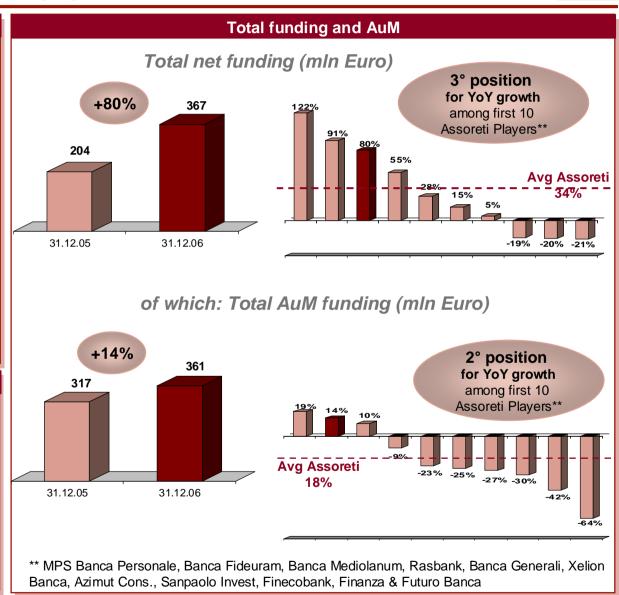


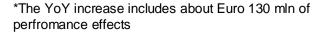
FA Network (MPS Banca Personale): among best performers







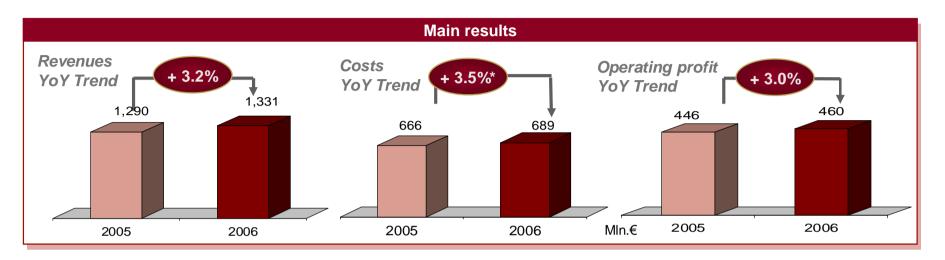


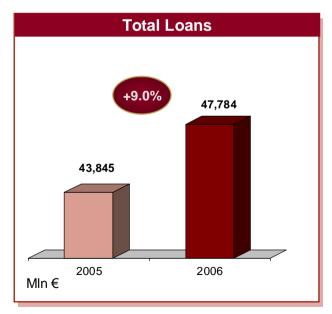






Corporate Banking & Capital Markets





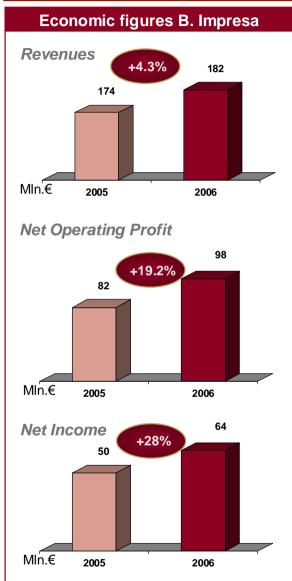
- Good volume growth (+9% YoY) with a significant increase on mortgages (Euro 2.2 bn net flows +21% YoY)
- Enhancement of our product range. Some examples:
 - Structured finance products on commodities;
 - Edilcarnet for real estate developers;
 - New M/LT financing (BEI plafond, Welcome Energy, New Frontier, Unico, etc);
- Intensive use of new performance measurement tools of SMEs Centres

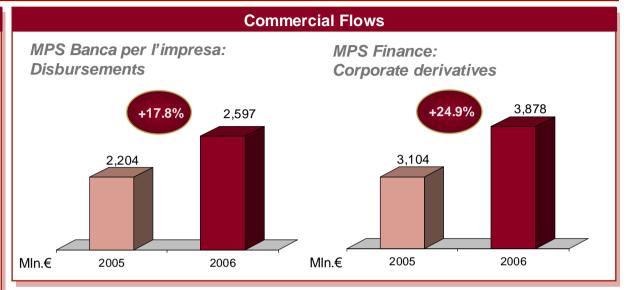




Banca per l'Impresa and MPS Finance







Main corporate banking initiatives

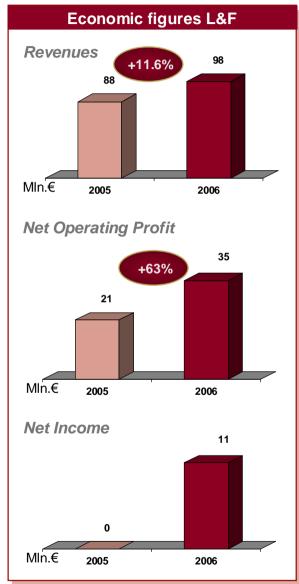
- Full merging of Banca per l'Impresa and MPS Finance from May 2007
- Advising Activity: MPS BI was Mandated Lead Arranger of 29 deals during 2006
- □ Private Equity: MPS Venture (controlled by MPS BI) confirmed as the company operating the highest number of Fondi Chiusi in Italy
- MPS Finance: Net Profit at Euro 66 mln (+92% YoY)

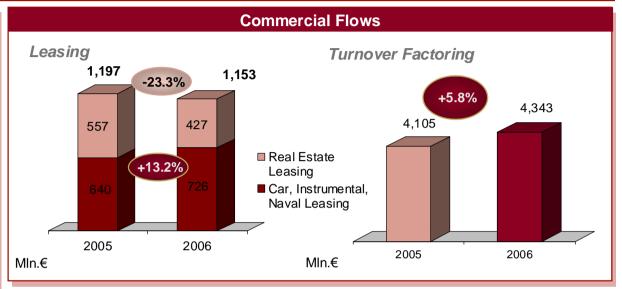




MPS Leasing & Factoring

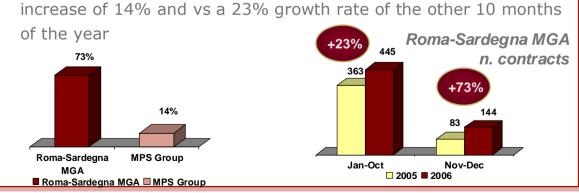






□ The project "Filiale Leasing" was launched in October, involving the Roma-Sardegna Main Geographical Area: in 2 months, the number of Leasing contracts leaped to 73% YoY vs a Group increase of 14% and vs a 23% growth rate of the other 10 months.

"Filiale Leasing" Project







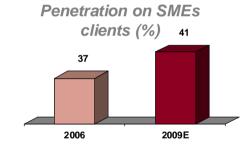
Other restructuring initiatives (2007-2009)

structure

- Increase the efficiency through the review of internal processes, the centralisation of local IT structures and outsourcing of non-core activities
- **Increase in the efficiency for c300 employees:** 170 have been regualified to work in the branches and 130 internally re-assigned
- Focus on cost cutting and renegotiation with suppliers: expected reduction of operating **costs** from IT in 2007-2009

Actions

- International Activities Development of a **new offer for SMEs**
 - Network covering more than 40 countries



Targets

- Strong cost control and profitability optimization
- Increase in our market share and higher **penetration** in the SMEs operating on foreing markets

ationalization Real Estate

- Significant opportunity for space management on instrumental real estate thanks to the reduction of Geographical Areas (from 21 to 9) and the reduction of personnel (-10%) 2006-2009 business plan target considering the tax collection)
- We will consider potential opportunities coming from our real estate assets. **Total overall** real estate assets worth >Euro 1.5 bn





Conclusion and takeaways



Mr. Giuseppe Mussari Chairman

Mr. Antonio Vigni General Manager



- ☐ The partnership in Bancassurance is now finalised: "To build a leader in Life, P&C and Pensions Italian bancassurance"
- □ Consistent management committment to improve capital allocation
- ☐ Focus on growth based on recurring revenues and strong cost control
- We confirm our target for a reduction in costs in 2007 vs 2006

...our compass of change is pointing in the right direction





Contacts and next events

Contacts



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Next events. Roadshows/Conferences

- ☐ 23 March: Milan
- 26 March: Paris, Madrid
- 27 March: Frankfurt, Zurich
- 28-29 March: London, Morgan Stanley conference
- April dates tbc: Scandinavia,Edimburg, Dublin
- 16-20 April: USA (East and West coast)



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